

# ARIZONA DEPARTMENT of CHILD SAFETY



## SEMI-ANNUAL CHILD WELFARE REPORT

Reporting Period: July 1, 2018 through December 31, 2018

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**Executive Summary**

The Arizona Department of Child Safety (DCS) is committed to achieving safety, permanency and well-being for Arizona’s children and families. Driven by this commitment, as well as a desire to be a national leader for child safety through a well-run, efficient, and effective organization based on best practices, DCS developed the 2016-2020 Strategic Plan that outlined a clear and thoughtful approach to accomplishing these goals. Each year the Department refines its strategic goals to adapt to changing needs, successes and opportunities for improvement.

The important task of keeping children safe and strengthening families requires intentional preparation, sequencing of efforts, transparency, accountability, and continuous improvement. The Department’s Strategic Plan provides a platform to address current issues and build for the future.

In State Fiscal Year 2019 (FY 2019), DCS outlined five strategic objectives for its strategic plan.

1. Improve timeliness of permanency.
2. Increase the placement of children in a family like setting.
3. Improve employee retention through improved supervision.
4. Develop and implement the agency IT infrastructure.
5. Implementation of Integrated Health Plan.

The Department has a cohesive vision that drives the development of strategic priorities to achieve its mission of successfully engaging children and families to ensure safety, strengthen families, and achieve permanency. By improving retention and providing a framework for safety assessment and management, DCS provides tools and resources that lead to high quality assessments. Providing staff with the time and tools to engage with family members leads to decisions about child safety that are consistent and accurate. In turn, accurate decisions lead to the identification of services and resources that are individualized to the family’s needs and most likely to result in stronger families and timely permanency for children. Each initiative supports and drives the success of other initiatives.

In order to accomplish these priorities, DCS developed objectives and initiatives to accomplish the strategic priorities. The FY 2019 Strategic Plan objectives, goals, and accomplishments are outlined below.

<b>OBJECTIVE #1: IMPROVE TIMELINESS OF PERMANENCY</b>	
<b>INITIATIVES</b>	<b>ACCOMPLISHMENTS</b>
Standardize referral and delivery of In-Home Case Management	DCS conducted Kaizen events ( <i>continuous improvement planning activity to improve productivity and reduce waste</i> ) for the referral and delivery of In-Home (IH) case management. The outcomes was the roll out of two model offices to test process; and six additional offices in October.
Implement a standardized Ongoing Case Management Practice Framework	The Office of Quality Improvement has begun creating the framework structure, content and communication plan for standardizing ongoing case management practice.
Increase successful transition to adulthood of all children 14+ while in foster care	DCS has been creating additional tools for case managers to support older youth in care, policy updates that emphasize supportive and inclusive practices relating to voluntary foster care, and ensuring youth have connections to dedicated adults and access to participate in normalcy activities like their non-foster care peers.
Develop and implement process to monitor performance of court-authorized removals (CAR)	DCS continues to monitor the number of requests made, requests granted and number children involved on these requests. DCS recently entered into a data sharing agreement with Maricopa County Superior Court and receives data directly from the court. A dedicated email inbox is monitored to accept and respond to concerns, questions and comments from DCS Specialists and Supervisors responsible for submitting CAR applications.

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<b>OBJECTIVE #2: INCREASE THE PLACEMENT OF CHILDREN IN A FAMILY LIKE SETTING</b>	
<b>INITIATIVES</b>	<b>ACCOMPLISHMENTS</b>
<p>Improve supports to kinship families</p>	<p>DCS successfully included 10% of kinship caregivers at the <i>Thrive</i> Tucson foster parent conference. Additionally, DCS created Kinship Liaison positions to provide outreach and support to new kinship placement for the first 60 days of placement.</p> <p>DCS is tracking the number of kinship families receiving benefits (WIC, TANF, Stipend, etc.) and consistently achieved more than 2,500 families each month.</p> <p>DCS continues to provide a Warmline to kinship families which assists with information, authorization for services, communication and support.</p>
<p>Improve the system-wide placement array for children in foster care (Traditional, Medical, DDD, BH and Detention)</p>	<p>The Department has been engaging with The Division of Developmental Disabilities (DDD), local Regional Behavioral Health Authorities (RBHA), and the Administrative Office of the Courts (AOC) to create plans to partner in the creation of the Arizona Placement System to break down the current “4 SILO” system to better serve these youth and meet their needs.</p>
<p>Expand Fostering Sustainable Connections (FSC) IV-E waiver demonstration project</p>	<p>DCS has been performing outreach to ensure all case workers understand the importance of the FSC program that provides Family Finding, Youth Engagement, and more.</p> <p>During this reporting period, 96 children were referred to FSC. As of December 31, 2018, 365 children have been referred, 9,826 connections were discovered and 2,207 actively involved connections were engaged. Of the 96 FSC referrals completed during this time period, 34 were closed out due to a move to a less restrictive placement, and 43 were closed due to relatives or supports being unwilling or unable to provide placement. As of December 31, 2018, 100 children that were referred to FSC are living in a less restrictive placement.</p> <p>DCS is expanding its FSC projects to increase the number of children who can be safely served in-home or in a relative’s home by engaging with children in congregate care and their families. In 2018, the contract with Arizona Children’s Association was initiated to add ten additional Family Engagement Specialists.</p> <p>DCS continues to place children in family-like settings at a high rate. In December 2018, children in out-of-home care spent 78 percent of their days in care in a family-like setting.</p>

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<b>OBJECTIVE #3: IMPROVE EMPLOYEE RETENTION THROUGH IMPROVED SUPERVISION</b>	
<b>Initiatives</b>	<b>ACCOMPLISHMENTS</b>
Define and implement training "Day 1 as a new Supervisor"	<p>DCS is developing and implementing a new field supervisor knowledge assessment evaluation and student study guide.</p> <p>DCS is implementing a hiring selection process and interview guide for new field supervisors; standardized onboarding and on the job training experience for new field supervisors.</p> <p>The Department is building a training outline and associated materials to create curriculum and exam for new supervisors.</p>
Design coaching and quality assurance model for supervisors	<p>The Department has been evaluating and working to improve the organizational design that supports ongoing coaching to supervisors and Program Managers (PM) in the elements of the practice model and problem solving.</p> <p>The Department is also working with Action for Child Protection who is providing technical assistance with the development of the coaching model.</p>
Implement infrastructure and tiered accountability for supervisor coaching model	<p>A Kaizen event was held on "Designing Supervision (Investigations only)" in November 2018.</p> <p>DCS developed a new position description and standard work for Supervision Coach that will support practice fidelity. DCS established 17 Supervision Coach Positions statewide.</p> <p>Supervision Coaches will be supporting the supervisory workforce (includes Supervisors and PMs) in Administrative and Clinical Supervision.</p>

<b>OBJECTIVE #4: DEVELOP AND IMPLEMENT THE AGENCY IT INFRASTRUCTURE</b>	
<b>Objectives</b>	<b>ACCOMPLISHMENTS</b>
Guardian Implementation	<p>The full IT installation plan of the Mobile Solution was completed in December 2017.</p> <p>DCS is actively working with the recently on-boarded technical integrator to plan programming while the business team continues to complete requirements (user stories) for the new solution.</p> <p>DCS is now in the third phase of Guardian implementation: Solution Modeling, Building and Testing.</p> <p>DCS Completed the first deployment of a multiple phased approach of document management to automate and electronically store documents related to CHS DS which</p>



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electronically store documents related to OLR through December 31, 2018

<p>Network Separation Completion</p>	<p>DCS has successfully migrated 63 sites to the new DCS network, while application remediation scope is being defined for the first four applications (SFTP, OneDrive, HR OnBase, and RightFax).</p>
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<b>OBJECTIVE #5: IMPLEMENTATION OF INTEGRATED HEALTH PLAN</b>	
<b>Initiative</b>	<b>ACCOMPLISHMENTS</b>
<p>Develop and implement organization and processes that support quantifying and measuring delivery of EPSDT services</p>	<p>Comprehensive Medical Dental Program (CMDP) dedicated staff to provide outreach to foster caregivers and health care providers to verify that a child has received specialty services identified/referred by a primary care provider during an EPSDT (wellness) exam.</p>
<p>Finalize and launch RFP for BH-ASO model integration</p>	<p>The Department issued a Request for Information (RFI) in the Fall of 2018 for an Administrative Services Organization (ASO) model with the CMDP retaining clinical operations and closely related business operations. The RFI sought information and feedback from stakeholders on the implementation of an integrated health care model within CMDP.</p>

In addition to the strategic objectives and initiatives, the Department works diligently to provide safe, permanent homes for abused and neglected children. DCS has achieved numerous successes and continues to pursue additional improvement opportunities.

**Employee Retention**

To help support staff, improve supervision and ensure quality work, DCS has implemented Active Case Support (ACS), which is a new process developed to offer real-time help and guidance in applying Arizona’s Safety Model to some of the most complex investigations. The Department’s intent is that this support will help DCS Child Safety Specialists continue their learning beyond classroom training and build confidence, consistency and accuracy in their decision-making process. This real-time support and education will enhance the learning experience and support sound safety decisions.

ACS is not a traditional case review, but rather a discussion about where an investigation is presently, and what steps may need to be taken moving forward with an investigation and ensure child safety. ACS cases are selected based on specific case criteria, which when seen in combination, are indicators of family conditions that could place children at a higher risk of serious injury. Cases are selected on factors involving the vulnerability of child and not based on DCS Specialists, units or sections.

Turnover of Child Safety Specialists is a challenge to any child welfare agency, given the stressful nature of the work. Facing family crisis and child abuse and neglect on a daily basis can be mentally, physically, and emotionally taxing for DCS Specialists, Case Aides, Supervisors and Program Managers, as well as the staff who support these positions. Therefore, the Department has adopted several key approaches to help staff better cope and adjust to the strain and pressure that accompanies a child safety worker’s responsibilities.

The Workforce Resilience team was developed and provides peer supportive responses, upon

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As noted before, DCS has shifted its focus on critical incidents to a culture of safety and is pursuing safety science practices. This approach, which has changed the culture of assessing and examining critical incidents when they occur moving from blame to accountability, is helping Managers, Supervisors and Specialists to feel supported when critical situations arise. This approach involves them in the process to examine and understand systemic influences and how we can learn as an organization. It promotes an organizational safety culture within DCS by responding to situations in a manner that promotes learning, transparency, and employee health. The Department requests that employees who are resigning from DCS complete an exit survey. The results of these surveys have found that nearly half of staff who completed the survey are leaving for reason as being 'compensation not competitive' compared to prior surveys that highlighted 'quality supervision/management' as one of the main reasons for leaving employment with the Department. As training and supports for supervisors have improved and focus on coaching for supervisors has been developed during FY 2019, DCS anticipates this trend to continue.

The Department outlined new initiatives in FY 2019 to improve employee retention through improved supervision. This objective will design coaching and a quality assurance model for supervisors and will implement the infrastructure needed for this model. Additionally it will provide for tiered accountability for the supervisor coaching model for people and practice coaching by Program Supervisors and Program Managers. This will include evaluating the organizational design that supports ongoing coaching for supervisors and managers. It will also provide a structure for continued development of DCS leaders targeting various stages of supervision, from aspiring leaders to experienced leaders. The Department is also planning to develop and implement a training that better prepares staff to be a supervisor on 'day one' so that they start the position with basic supervisory and managerial skills needed to make the transition from Specialist to Supervisor.

Additionally, DCS is working to realign its current Regional structure to more equitably distribute the staff resources, reports and cases across Regions. Select counties are being reassigned to different Regions in anticipation of having all changes completed by July 1, 2019. These units will continue to serve the same zip codes and areas but will report to a different regional management structure. This may impact data as changes in reports and out-of-home populations will vary when those cases are reported in new Regions.

### **Licensed Foster Care, Adoption and Kinship Homes**

DCS created the Foster Care and Adoption unit to centralize all the functions that impact the foster care and adoption recruitment process. The objectives are to support and retain licensed and unlicensed foster parents and maintain children's placement stability in a family-like setting. The unit is working to improve case manager and caregiver relationships; build a customer service team; and improve kinship and foster care supports.

Placement stability and family-like settings are always of paramount importance to children and the Department. The Statewide Placement Administration (SPA) is attempting to reduce the number of children in congregate care by identifying youth currently in group homes and searching for kinship placements. The SPA tracks children in shelter care to reduce the number of children in shelter care overall as well as tracking youth whose time shelter becomes extended. Focus is given to these children to make extra efforts and finding a more appropriate placement. The SPA also supports DCS Specialists in the field by assisting with court reports for youth placed in shelter care. Additionally, FSC continues to expand the Family Finding model to identify kin or fictive kin for older youth and help them to establish long and meaningful relationships and permanent placements.

The Department continues working with the Arizona Health Care Cost Containment System (AHCCCS) and the Regional Behavioral Health Authorities (RBHA) to review cases of children who have numerous placement changes and take a critical look at the supports and services needed

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**to address the unique needs of these children and achieve placement stability, permanency, and successful transition to adulthood. Furthermore, the review seeks to ensure that the child's current diagnosis is addressed with the identification and delivery of services to the youth and caregiver.**

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SEMI-ANNUAL COMPARISONS								
	April 2015 - September 2015	October 2015- March 2016	April 2016 - September 2016	October 2016 - March 2017	April 2017 - September 2017	October 2017 - March 2018	January 2018 - June 2018 <sup>5</sup>	July 2018 - December 2018
Number of Reports Received	26,455	24,537	24,787	23,579	24,257	24,112	23,773	23,939
Number of Reports Substantiated <sup>1</sup>	3,836	3,199	3,042	3,022	3,710	3,627	4,056	3,415
Substantiation Rate	15%	13%	13%	13%	15%	15%	17%	14%
Number of Reports Investigated & Closed	15,076	18,771	22,065	22,678	23,591	23,670	23,326	23,061
Number of Reports Responded to	26,022	24,193	24,403	23,226	23,904	23,899	23,354	23,547
Number of New Removals	6,819	6,141	5,669	5,236	4,331	4,600	4,797	4,559
Number of New Removals with Voluntary under 18	154	107	109	102	152	140	191	134
Number of Children in Out-of-Home Care on the Last Day of Reporting Period	18,657	18,906	17,984	16,899	15,840	14,929	14,491	13,782
Number of Children in Shelter for More than 21 Days	878	974	1,054	875	673	462	386	208
Number and Percentage of Children Receiving Visitation In the Last Month of Reporting Period	15,746 84.4%	16,985 89.8%	16,947 94.2%	16,169 95.7%	15,180 95.8%	14,434 96.7%	13,931 96.1%	13,264 96.2%
Number and Percentage of Children not Receiving Visitation	2,911 15.6%	1,921 10.2%	1,037 5.8%	730 4.3%	660 4.2%	495 3.3%	560 3.9%	518 3.8%
Percentage of Parents Receiving Visitation	50.9%	50.0%	48.6%	55.2%	56.5%	64.8%	64.4%	60.8%
Number of Licensed Foster Homes <sup>2</sup>	4,551	4,681	4,596	5,000	4,881	5,213	4,449	4,243
Number of Foster Home Spaces Available to DCS	9,114	10,337	10,786	11,405	11,092	10,211	10,015	9,527
Number of New Foster Homes	774	882	985	1,071	853	681	747	750
Number of Foster Homes Closed	767	871	994	963	1,059	945	1,111	1,039
Number and Percentage of Foster Homes Receiving Visitation in the Last Quarter of Reporting Period by the licensing agency representative <sup>4</sup>	3,925 86.2%	4,258 91.0%	4,365 95.0%	4,969 99.4%	4,250 93.4%	4,469 83.6%	3,517 79.1%	2,858 67.4%
Number and Percentage of Foster Homes not Receiving Visitation <sup>4</sup>	626 13.8%	423 9.0%	231 5.0%	31 0.6%	302 6.6%	881 16.4%	944 21.2%	1,385 32.6%
Number of Children Leaving DCS Custody	5,555	5,668	6,377	6,153	5,874	5,412	5,393	5,254
Number of Children With a Case Plan Goal of Adoption	3,878	4,224	4,623	4,790	4,677	4,476	4,270	4,235
Number of Children With a Finalized Adoption	1,576	1,727	1,936	2,195	2,110	1,932	1,775	1,988

<sup>1</sup> Since the appeals process delays the substantiation of reports, revisions to the substantiation rate for the prior reporting period will occur with every semi-annual

<sup>2</sup> The number of available foster homes includes homes reported by the Department's Home Recruitment, Study and Supervision contractors along with foster

<sup>3</sup> The report run date was **March 12, 2019**.

<sup>4</sup> Data is provided by HRSS provider agencies.

<sup>5</sup> As a result of SB1518, data is now reported on state fiscal year, thus starting 9/30/18, semi-annual data covers January to June and July to December.



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**Reports of Child Abuse & Neglect**

**Total Reports Received (7)**

	April 2015 – September 2015		October 2015 – March 2016		April 2016 – September 2016		October 2016 – March 2017		April 2017 – September 2017		October 2017 – March 2018		January 2018 – June 2018		July 2018 – December 2018	
<b>Reports Assigned to DCS</b>	26,022	98.4%	24,193	98.6%	24,403	98.5%	23,226	98.5%	23,904	98.5%	23,899	99.1%	23,354	98.2%	23,547	98.4%
<b>Reports -No Jurisdiction</b>	433	1.6%	344	1.4%	384	1.5%	353	1.5%	353	1.5%	213	0.9%	419	1.8%	392	1.6%
<b>Total Reports</b>	<b>26,455</b>	<b>100%</b>	<b>24,537</b>	<b>100%</b>	<b>24,787</b>	<b>100%</b>	<b>23,579</b>	<b>100%</b>	<b>24,257</b>	<b>100%</b>	<b>24,112</b>	<b>100%</b>	<b>23,773</b>	<b>100%</b>	<b>23,939</b>	<b>100%</b>

**Total Reports Received by Maltreatment Category (7)**

<b>Neglect</b>	18,338	71.9%	19,276	72.9%	17,493	71.3%	17,415	70.3%	16,295	69.1%	17,330	71.5%	16,744	69.5%	17,119	71.5%
<b>Physical Abuse</b>	6,254	24.5%	6,086	23.0%	6,089	24.8%	6,206	25.0%	6,221	26.4%	5,767	23.8%	6,293	26.1%	5,839	24.4%
<b>Sexual Abuse</b>	787	3.1%	954	3.6%	788	3.2%	1,030	4.2%	950	4.0%	1,030	4.2%	935	3.9%	840	3.5%
<b>Emotional Abuse</b>	129	0.5%	139	0.5%	167	0.7%	136	0.5%	113	0.5%	130	0.5%	121	0.5%	141	0.6%
<b>Total</b>	<b>25,508</b>	<b>100%</b>	<b>26,455</b>	<b>100%</b>	<b>24,537</b>	<b>100%</b>	<b>24,787</b>	<b>100%</b>	<b>23,579</b>	<b>100%</b>	<b>24,257</b>	<b>100%</b>	<b>24,093</b>	<b>100%</b>	<b>23,939</b>	<b>100%</b>

**Total Reports Received by Priority (7)**

<b>PRIORITY 1</b>	4,700	18.4%	4,962	18.8%	5,049	20.6%	4,990	20.1%	4,377	18.6%	4,457	18.4%	4,049	16.8%	4,160	17.4%
<b>PRIORITY 2</b>	4,879	19.1%	4,817	18.2%	6,903	28.1%	10,347	41.8%	9,494	40.2%	10,123	41.8%	9,749	40.5%	9,152	38.2%
<b>PRIORITY 3</b>	10,582	41.5%	10,817	40.9%	8,982	36.6%	8,848	35.7%	9,449	40.1%	9,374	38.6%	9,986	41.4%	10,252	42.8%
<b>PRIORITY 4</b>	5,347	21.0%	5,859	22.1%	3,603	14.7%	602	2.4%	259	1.1%	303	1.2%	309	1.3%	375	1.6%
<b>Total</b>	<b>25,508</b>	<b>100%</b>	<b>26,455</b>	<b>100%</b>	<b>24,537</b>	<b>100%</b>	<b>24,787</b>	<b>100%</b>	<b>23,579</b>	<b>100%</b>	<b>24,257</b>	<b>100%</b>	<b>24,093</b>	<b>100%</b>	<b>23,939</b>	<b>100%</b>

**Total Reports Not Responded to (8)**

	APACHE	COCHISE	COCONINO	GILA	GRAHAM	GREENLEE	LA PAZ	MARICOPA	MOHAVE	NAVAJO	PIMA	PINAL	SANTA CRUZ	YAVAPAI	YUMA	STATEWIDE	% OF TOTAL
<b>PRIORITY 1</b>	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0.0%
<b>PRIORITY 2</b>	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0.0%
<b>PRIORITY 3</b>	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0.0%
<b>PRIORITY 4</b>	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0.0%
<b>TOTAL</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.0%</b>
<b>% of TOTAL</b>	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	

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Reports Assigned for Investigation by Priority and Maltreatment Type and County (9)																	
7/1/2018 through 12/31/2018																	
	APACHE	COCHISE	COCONINO	GILA	GRAHAM	GREENLEE	LA PAZ	MARICOPA	MOHAVE	NAVAJO	PIMA	PINAL	SANTA CRUZ	YAVAPAI	YUMA	STATEWIDE	% OF TOTAL
<b>Priority</b>																	
PRIORITY 1	20	59	75	34	23	0	6	2,534	151	40	593	248	21	109	126	<b>4,039</b>	17.2%
PRIORITY 2	24	170	135	81	65	0	11	5,330	310	110	1,787	501	34	267	177	<b>9,002</b>	38.2%
PRIORITY 3	33	217	159	74	61	0	14	6,065	329	140	1,946	579	33	284	200	<b>10,134</b>	43.0%
PRIORITY 4	0	0	3	3	0	0	0	246	3	2	71	33	1	7	3	<b>372</b>	1.6%
<b>TOTAL</b>	<b>77</b>	<b>446</b>	<b>372</b>	<b>192</b>	<b>149</b>	<b>0</b>	<b>31</b>	<b>14,175</b>	<b>793</b>	<b>292</b>	<b>4,397</b>	<b>1,361</b>	<b>89</b>	<b>667</b>	<b>506</b>	<b>23,547</b>	100%
<b>% OF TOTAL</b>	0.3%	1.9%	1.6%	0.8%	0.6%	0.0%	0.1%	60.3%	3.4%	1.2%	18.7%	5.8%	0.4%	2.8%	2.1%	100%	
<b>Maltreatment Type</b>																	
EMOT ABUSE	1	2	1	2	1	0	0	72	3	2	35	10	1	4	5	<b>139</b>	0.6%
NEGLECT	56	301	262	159	107	0	28	9,979	591	207	3,247	961	52	480	374	<b>16,804</b>	71.4%
PHYSICAL	15	131	95	30	33	0	3	3,615	171	77	987	325	29	160	106	<b>5,777</b>	24.5%
SEX ABUSE	5	12	14	1	8	0	0	509	28	6	128	65	7	23	21	<b>827</b>	3.5%
<b>TOTAL</b>	<b>77</b>	<b>446</b>	<b>372</b>	<b>192</b>	<b>149</b>	<b>0</b>	<b>31</b>	<b>14,175</b>	<b>793</b>	<b>292</b>	<b>4,397</b>	<b>1,361</b>	<b>89</b>	<b>667</b>	<b>506</b>	<b>23,547</b>	100%
<b>% OF TOTAL</b>	0.3%	1.9%	1.6%	0.8%	0.6%	0.0%	0.1%	60.3%	3.4%	1.2%	18.7%	5.8%	0.4%	2.8%	2.1%	100%	
<b>1/1/2018 through 6/30/2018</b>																	
	APACHE	COCHISE	COCONINO	GILA	GRAHAM	GREENLEE	LA PAZ	MARICOPA	MOHAVE	NAVAJO	PIMA	PINAL	SANTA CRUZ	YAVAPAI	YUMA	STATEWIDE	% OF TOTAL
<b>Priority</b>																	
PRIORITY 1	8	61	56	41	23	0	11	2,338	182	53	529	251	12	105	116	<b>3,786</b>	16.2%
PRIORITY 2	27	192	146	83	72	0	18	5,596	328	142	1,869	518	25	330	173	<b>9,519</b>	40.8%
PRIORITY 3	35	229	157	90	59	0	20	5,808	292	147	1,811	553	26	285	201	<b>9,713</b>	41.6%
PRIORITY 4	1	3	5	0	0	0	1	229	1	2	47	36	0	9	2	<b>336</b>	1.4%
<b>TOTAL</b>	<b>71</b>	<b>485</b>	<b>364</b>	<b>214</b>	<b>154</b>	<b>0</b>	<b>50</b>	<b>13,971</b>	<b>803</b>	<b>344</b>	<b>4,256</b>	<b>1,358</b>	<b>63</b>	<b>729</b>	<b>492</b>	<b>23,354</b>	100%
<b>% OF TOTAL</b>	0.3%	2.1%	1.6%	0.9%	0.7%	0.0%	0.2%	59.8%	3.4%	1.5%	18.2%	5.8%	0.3%	3.1%	2.1%	100%	
<b>Maltreatment Type</b>																	
EMOT ABUSE	1	4	4	2	0	0	0	66	2	4	25	9	0	2	0	<b>119</b>	0.4%
NEGLECT	48	343	269	167	116	0	42	9,670	620	256	3,124	974	42	519	346	<b>16,536</b>	71.0%
PHYSICAL	19	122	79	40	32	0	7	3,732	163	71	954	323	19	175	113	<b>5,849</b>	25.0%
SEX ABUSE	3	16	12	5	6	0	1	503	18	13	153	52	2	33	33	<b>850</b>	3.6%
<b>TOTAL</b>	<b>71</b>	<b>485</b>	<b>364</b>	<b>214</b>	<b>154</b>	<b>0</b>	<b>50</b>	<b>13,971</b>	<b>803</b>	<b>344</b>	<b>4,256</b>	<b>1,358</b>	<b>63</b>	<b>729</b>	<b>492</b>	<b>23,354</b>	100%
<b>% OF TOTAL</b>	0.3%	2.1%	1.6%	0.9%	0.7%	0.0%	0.2%	59.8%	3.4%	1.5%	18.2%	5.8%	0.3%	3.1%	2.1%	100%	

ARIZONA DEPARTMENT of CHILD SAFETY

Reports Assigned for Investigation that Remain Open by Priority and Maltreatment Type and County (11)																	
As of 12/31/2018																	
	APACHE	COCHISE	COCONINO	GILA	GRAHAM	GREENLEE	LA PAZ	MARICOPA	MOHAVE	NAVAJO	PIMA	PINAL	SANTA CRUZ	YAVAPAI	YUMA	STATEWIDE	% OF TOTAL
<b>Priority</b>																	
PRIORITY 1	0	1	0	0	0	0	0	47	0	0	21	1	0	1	0	71	14.6%
PRIORITY 2	0	3	0	0	0	0	0	125	0	0	80	4	0	8	0	220	45.3%
PRIORITY 3	0	3	0	0	0	0	0	131	1	0	37	2	1	12	4	191	39.3%
PRIORITY 4	0	0	0	0	0	0	0	4	0	0	0	0	0	0	0	4	0.8%
<b>TOTAL</b>	<b>0</b>	<b>7</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>307</b>	<b>1</b>	<b>0</b>	<b>138</b>	<b>7</b>	<b>1</b>	<b>21</b>	<b>4</b>	<b>486</b>	<b>100%</b>
% OF TOTAL	0.0%	1.4%	0.0%	0.0%	0.0%	0.0%	0.0%	63.3%	0.2%	0.0%	28.4%	1.4%	0.2%	4.3%	0.8%	100%	
<b>Maltreatment Type</b>																	
EMOT ABUSE	0	0	0	0	0	0	0	2	0	0	1	0	0	0	0	3	0.6%
NEGLECT	0	4	0	0	0	0	0	186	0	0	80	4	1	16	3	294	60.6%
PHYSICAL	0	2	0	0	0	0	0	80	1	0	38	3	0	4	1	129	26.5%
SEX ABUSE	0	1	0	0	0	0	0	39	0	0	19	0	0	1	0	60	12.3%
<b>TOTAL</b>	<b>0</b>	<b>7</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>307</b>	<b>1</b>	<b>0</b>	<b>138</b>	<b>7</b>	<b>1</b>	<b>21</b>	<b>4</b>	<b>486</b>	<b>100%</b>
% OF TOTAL	0.0%	1.4%	0.0%	0.0%	0.0%	0.0%	0.0%	63.3%	0.2%	0.0%	28.4%	1.4%	0.2%	4.3%	0.8%	100%	
<b>As of 6/30/2018</b>																	
	APACHE	COCHISE	COCONINO	GILA	GRAHAM	GREENLEE	LA PAZ	MARICOPA	MOHAVE	NAVAJO	PIMA	PINAL	SANTA CRUZ	YAVAPAI	YUMA	STATEWIDE	% OF TOTAL
<b>Priority</b>																	
PRIORITY 1	0	0	0	0	0	0	0	3	0	0	0	0	0	0	0	3	30.0%
PRIORITY 2	0	0	0	0	0	0	0	5	0	0	1	1	0	0	0	7	70.0%
PRIORITY 3	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0.0%
PRIORITY 4	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0.0%
<b>TOTAL</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>8</b>	<b>0</b>	<b>0</b>	<b>1</b>	<b>1</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>10</b>	<b>100%</b>
% OF TOTAL	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	80.0%	0.0%	0.0%	10.0%	10.0%	0.0%	0.0%	0.0%	100%	
<b>Maltreatment Type</b>																	
EMOT ABUSE	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0.0%
NEGLECT	0	0	0	0	0	0	0	4	0	0	0	1	0	0	0	5	50.0%
PHYSICAL	0	0	0	0	0	0	0	1	0	0	0	0	0	0	0	1	10.0%
SEX ABUSE	0	0	0	0	0	0	0	3	0	0	1	0	0	0	0	4	40.0%
<b>TOTAL</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>8</b>	<b>0</b>	<b>0</b>	<b>1</b>	<b>1</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>10</b>	<b>100%</b>
% OF TOTAL	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	80.0%	0.0%	0.0%	10.0%	10.0%	0.0%	0.0%	0.0%	100%	

ARIZONA DEPARTMENT of CHILD SAFETY

COMPLETED INVESTIGATIONS OF CHILD ABUSE & NEGLECT																		
Percent of Office of Administrative Hearings decisions where case findings are affirmed. (updated annually) (E1)																		
	FY 2018	FY 2019	FY 2020															
Percent Upheld <sup>7</sup>	81.32%																	
Reports Completed (10a -10c)																		
7/1/2018 through 12/31/2018																		
FINDING	APACHE	COCHISE	COCONINO	GILA	GRAHAM	GREENLEE	LA PAZ	MARICOPA	MOHAVE	NAVAJO	PIMA	PINAL	SANTA CRUZ	YAVAPAI	YUMA	STATEWIDE	% OF TOTAL	
Priority																		
PRIORITY 1	Substantiated	7	16	23	12	6	0	2	787	61	14	167	69	6	31	49	1,250	31.5%
	Prop Sub	2	0	5	9	3	0	0	157	16	1	28	13	3	4	8	249	6.3%
	Unsubstantiated	11	42	47	13	14	0	4	1,543	74	25	377	165	12	73	69	2,469	62.2%
PRIORITY 2	Substantiated	2	24	25	23	8	0	2	880	74	16	419	77	3	32	24	1,609	18.3%
	Prop Sub	0	8	8	3	3	0	0	230	32	2	57	24	0	6	2	375	4.3%
	Unsubstantiated	22	135	102	55	54	0	9	4,095	204	92	1,231	396	31	221	151	6,798	77.4%
PRIORITY 3	Substantiated	1	8	13	4	3	0	1	253	23	9	114	34	1	11	6	481	4.8%
	Prop Sub	1	3	5	4	0	0	0	99	9	0	24	12	0	5	1	163	1.6%
	Unsubstantiated	31	203	141	66	58	0	13	5,582	296	131	1,771	531	31	256	189	9,299	93.6%
PRIORITY 4	Substantiated	0	0	0	1	0	0	0	56	0	0	11	7	0	0	0	75	20.4%
	Prop Sub	0	0	0	1	0	0	0	40	0	0	0	8	0	1	0	50	13.6%
	Unsubstantiated	0	0	3	1	0	0	0	146	3	2	60	18	1	6	3	243	66.0%
TOTAL	Substantiated	10	48	61	40	17	0	5	1,976	158	39	711	187	10	74	79	3,415	14.8%
	Prop Sub	3	11	18	17	6	0	0	526	57	3	109	57	3	16	11	837	3.6%
	Unsubstantiated	64	380	293	135	126	0	26	11,366	577	250	3,439	1,110	75	556	412	18,809	81.6%
Maltreatment Type																		
EMOT ABUSE	Substantiated	0	0	0	0	0	0	0	0	0	0	1	0	0	0	0	1	0.7%
	Prop Sub	0	1	0	0	0	0	0	0	0	0	0	0	0	0	0	1	0.7%
	Unsubstantiated	1	1	1	2	1	0	0	70	3	2	33	10	1	4	5	134	98.6%
NEGLECT	Substantiated	7	36	51	38	13	0	5	1,662	143	33	600	150	7	68	64	2,877	17.4%
	Prop Sub	2	8	16	16	6	0	0	442	50	3	96	48	3	13	11	714	4.3%
	Unsubstantiated	47	253	195	105	88	0	23	7,689	398	171	2,471	759	41	383	296	12,919	78.3%
PHYSICAL	Substantiated	3	11	8	2	2	0	0	239	15	4	84	23	2	5	11	409	7.2%
	Prop Sub	1	2	2	1	0	0	0	67	6	0	11	7	0	2	0	99	1.8%
	Unsubstantiated	11	116	85	27	31	0	3	3,229	149	73	854	292	27	149	94	5,140	91.0%
SEX ABUSE	Substantiated	0	1	2	0	2	0	0	75	0	2	26	14	1	1	4	128	16.7%
	Prop Sub	0	0	0	0	0	0	0	17	1	0	2	2	0	1	0	23	3.0%
	Unsubstantiated	5	10	12	1	6	0	0	378	27	4	81	49	6	20	17	616	80.3%
TOTAL	Substantiated	10	48	61	40	17	0	5	1,976	158	39	711	187	10	74	79	3,415	14.8%
	Prop Sub	3	11	18	17	6	0	0	526	57	3	109	57	3	16	11	837	3.6%
	Unsubstantiated	64	380	293	135	126	0	26	11,366	577	250	3,439	1,110	75	556	412	18,809	81.6%
% OF TOTAL	Substantiated	13.0%	10.9%	16.4%	20.8%	11.4%	0.0%	16.1%	14.2%	19.9%	13.4%	16.7%	13.8%	11.4%	11.5%	15.7%	14.8%	
	Prop Sub	3.9%	2.5%	4.8%	8.9%	4.0%	0.0%	0.0%	3.8%	7.2%	1.0%	2.6%	4.2%	3.4%	2.5%	2.2%	3.6%	
	Unsubstantiated	83.1%	86.6%	78.8%	70.3%	84.6%	0.0%	83.9%	82.0%	72.9%	85.6%	80.7%	82.0%	85.2%	86.1%	82.1%	81.6%	

<sup>7</sup> Prior to Senate Bill 1518, historical reports only reported the percentage of OAH hearing decisions where case findings were affirmed. Future versions of the Semi-Annual Child Welfare Report will include both the percentage and the total count.

ARIZONA DEPARTMENT of CHILD SAFETY

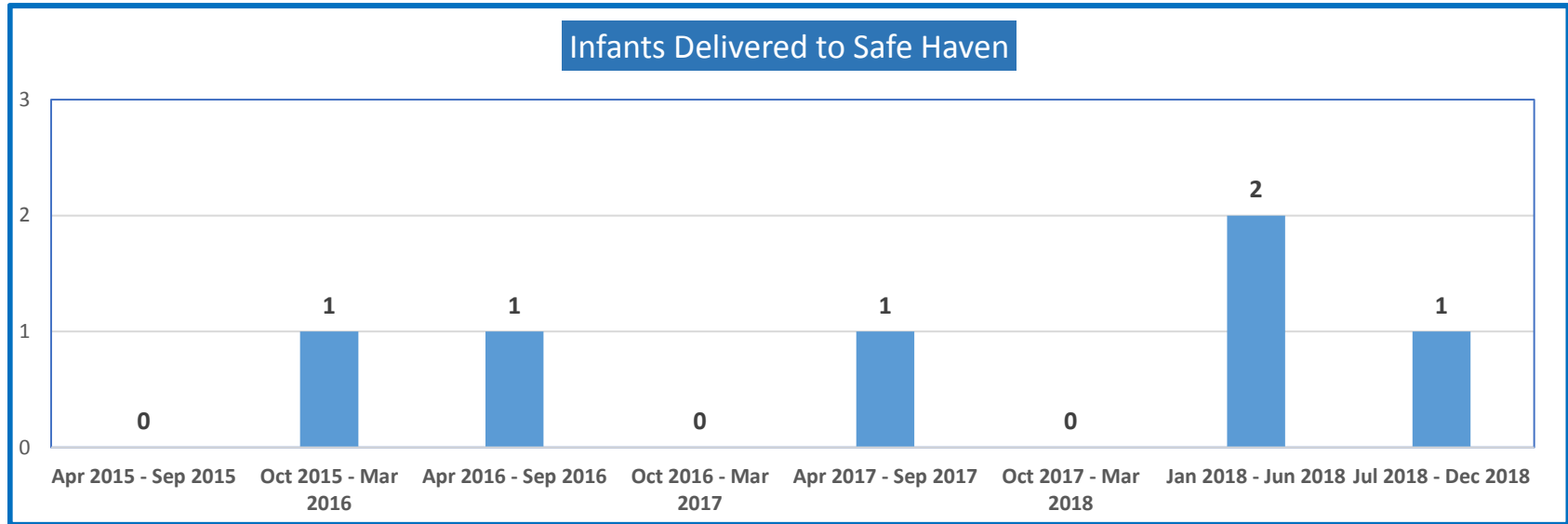
Reports Completed (10a -10c)																		
1/1/2018 through 6/30/2018																		
	FINDING	APACHE	COCHISE	COCONINO	GILA	GRAHAM	GREENLEE	LA PAZ	MARICOPA	MOHAVE	NAVAJO	PIMA	PINAL	SANTA CRUZ	YAVAPAI	YUMA	STATEWIDE	% OF TOTAL
<b>Priority</b>																		
PRIORITY 1	Substantiated	4	22	24	20	6	0	8	819	100	11	186	74	4	32	34	1,344	35.5%
	Prop Sub	1	2	2	3	0	0	0	59	10	1	12	9	1	3	2	105	2.8%
	Unsubstantiated	3	37	30	18	17	0	3	1,459	73	41	332	168	7	72	79	2,339	61.7%
PRIORITY 2	Substantiated	3	42	34	17	5	0	2	1,014	79	22	559	107	5	70	21	1,980	20.8%
	Prop Sub	0	5	5	0	0	0	1	69	8	0	22	13	1	6	0	130	1.4%
	Unsubstantiated	24	144	106	66	67	0	16	4,508	237	119	1,282	398	21	254	152	7,394	77.8%
PRIORITY 3	Substantiated	2	15	12	10	0	0	3	364	28	6	120	34	3	20	10	627	6.5%
	Prop Sub	0	2	3	0	0	0	1	27	9	2	19	7	1	6	1	78	0.8%
	Unsubstantiated	33	212	142	80	59	0	16	5,410	256	139	1,665	511	27	256	190	8,996	92.7%
PRIORITY 4	Substantiated	0	0	2	0	0	0	0	81	0	0	9	10	0	2	1	105	31.5%
	Prop Sub	0	1	0	0	0	0	0	5	0	0	0	6	0	0	0	12	3.6%
	Unsubstantiated	1	2	3	0	0	0	1	141	1	2	36	21	0	7	1	216	64.9%
TOTAL	Substantiated	9	79	72	47	11	0	13	2,278	207	39	874	225	12	124	66	4,056	17.4%
	Prop Sub	1	10	10	3	0	0	2	160	27	3	53	35	3	15	3	325	1.4%
	Unsubstantiated	61	395	281	164	143	0	36	11,518	567	301	3,315	1,098	55	589	422	18,945	81.2%
<b>Maltreatment Type</b>																		
EMOT ABUSE	Substantiated	0	1	1	0	0	0	0	5	0	0	0	0	0	0	0	7	5.9%
	Prop Sub	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0.0%
	Unsubstantiated	1	3	3	2	0	0	0	60	2	4	25	9	0	2	0	111	94.1%
NEGLECT	Substantiated	8	64	60	43	10	0	11	1,862	185	33	747	182	9	101	51	3,366	20.4%
	Prop Sub	0	9	7	3	0	0	2	114	24	3	40	28	3	11	3	247	1.5%
	Unsubstantiated	40	270	201	121	106	0	30	7,686	411	219	2,330	763	34	406	292	12,909	78.1%
PHYSICAL	Substantiated	1	11	6	4	0	0	2	305	18	6	103	28	2	16	10	512	8.8%
	Prop Sub	1	1	3	0	0	0	0	34	2	0	11	5	0	4	0	61	1.0%
	Unsubstantiated	17	109	70	36	32	0	5	3,389	142	65	834	291	20	155	103	5,268	90.2%
SEX ABUSE	Substantiated	0	3	5	0	1	0	0	106	4	0	24	15	1	7	5	171	20.2%
	Prop Sub	0	0	0	0	0	0	0	12	1	0	2	2	0	0	0	17	2.0%
	Unsubstantiated	3	13	7	5	5	0	1	383	12	13	126	35	1	26	27	657	77.8%
TOTAL	Substantiated	9	79	72	47	11	0	13	2,278	207	39	874	225	12	124	66	4,056	17.4%
	Prop Sub	1	10	10	3	0	0	2	160	27	3	53	35	3	15	3	325	1.4%
	Unsubstantiated	61	395	281	164	143	0	36	11,518	567	301	3,315	1,098	55	589	422	18,945	81.2%
% OF TOTAL	Substantiated	12.7%	16.3%	19.8%	22.0%	7.1%	0.0%	25.5%	16.3%	25.8%	11.4%	20.6%	16.6%	17.1%	17.0%	13.4%	17.4%	
	Prop Sub	1.4%	2.1%	2.8%	1.4%	0.0%	0.0%	3.9%	1.1%	3.4%	0.9%	1.2%	2.6%	4.3%	2.1%	0.6%	1.4%	
	Unsubstantiated	85.9%	81.6%	77.4%	76.6%	92.9%	0.0%	70.6%	82.6%	70.8%	87.7%	78.2%	80.8%	78.6%	80.9%	86.0%	81.2%	

# ARIZONA DEPARTMENT of CHILD SAFETY

Semi-Annual Child Welfare Report

July 1, 2018 - December 31, 2018

SAFE HAVEN INFANTS								
	Apr 2015 - Sep 2015	Oct 2015 - Mar 2016	Apr 2016 - Sep 2016	Oct 2016 - Mar 2017	Apr 2017 - Sep 2017	Oct 2017 - Mar 2018	Jan 2018 - Jun 2018	Jul 2018 - Dec 2018
Infants Delivered to Safe Haven	0	1	1	0	1	0	2	1





**ARIZONA DEPARTMENT of CHILD SAFETY**

Semi-Annual Child Welfare Report

July 1, 2018 - December 31, 2018

<b>CHILDREN ENTERING OUT-OF-HOME CARE (12, 14 &amp; 15)</b>																
<b>7/1/2018 through 12/31/2018</b>																
	APACHE	COCHISE	COCONINO	GILA	GRAHAM	GREENLEE	LA PAZ	MARICOPA	MOHAVE	NAVAJO	PIMA	PINAL	SANTA CRUZ	YAVAPAI	YUMA	STATEWIDE
<b>Reported Children</b>																
Children reported during period	141	542	517	298	186	45	107	19,784	949	465	5469	1761	108	820	591	<b>31,783</b>
% Reported of Statewide	0.4%	1.7%	1.6%	0.9%	0.6%	0.1%	0.3%	62.3%	3.0%	1.5%	17.3%	5.5%	0.3%	2.6%	1.9%	<b>100%</b>
<b>Removed Children</b>																
Children removed during period*	28	50	58	44	7	1	21	2,855	206	35	742	292	14	145	61	<b>4,559</b>
% Removed of Statewide	0.6%	1.1%	1.3%	1.0%	0.2%	0.1%	0.5%	62.5%	4.5%	0.8%	16.3%	6.4%	0.3%	3.2%	1.3%	<b>100%</b>
<b>Voluntary Placements (0-17 years)</b>																
Children removed during period*	28	50	58	44	7	1	21	2,855	206	35	742	292	14	145	61	<b>4,559</b>
Voluntary Placements	0	0	0	0	0	0	3	74	0	2	49	0	0	5	1	<b>134</b>
% of Voluntary Placements per removal	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	14.3%	2.6%	0.0%	5.7%	6.6%	0.0%	0.0%	3.4%	1.6%	<b>2.9%</b>
<b>Prior Removal Within Previous 12 Months</b>																
Children removed during period*	28	50	58	44	7	1	21	2,855	206	35	742	292	14	145	61	<b>4,559</b>
Children with prior removal in previous 12 months	0	2	6	0	0	0	0	136	12	0	37	14	3	1	7	<b>218</b>
% of children with prior removal within 12 months per removal	0.0%	4.0%	10.3%	0.0%	0.0%	0.0%	0.0%	4.8%	5.8%	0.0%	5.0%	4.8%	21.4%	0.7%	11.5%	<b>4.8%</b>
<b>Prior Removal Within Previous 13-24 Months</b>																
Children removed	28	50	58	44	7	1	21	2,855	206	35	742	292	14	145	61	<b>4,559</b>
Children with prior removal in previous 13 to 24 months	0	3	0	2	0	0	0	92	11	0	50	8	0	6	3	<b>175</b>
% of children with prior removal within 13 to 24 months per removal	0.0%	6.0%	0.0%	4.5%	0.0%	0.0%	0.0%	3.2%	5.3%	0.0%	6.7%	2.7%	0.0%	4.1%	4.9%	<b>3.8%</b>

\* Children removed during the period may be part of reports received during the prior reporting period. Thus, children removed during the period may not be part of the total count of children reported during the period.

**ARIZONA DEPARTMENT of CHILD SAFETY**

Semi-Annual Child Welfare Report

July 1, 2018 - December 31, 2018

<b>CHILDREN ENTERING OUT-OF-HOME CARE (12, 14 &amp; 15)</b>																
<b>1/1/2018 through 6/30/2018</b>																
	APACHE	COCHISE	COCONINO	GILA	GRAHAM	GREENLEE	LA PAZ	MARICOPA	MOHAVE	NAVAJO	PIMA	PINAL	SANTA CRUZ	YAVAPAI	YUMA	STATEWIDE
<b>Reported Children</b>																
Children reported during period	113	636	536	277	224	0	75	18,366	1169	493	5586	1819	81	941	627	<b>30,943</b>
% Reported of Statewide	0.4%	2.1%	1.7%	0.9%	0.7%	0.0%	0.2%	59.3%	3.8%	1.6%	18.1%	5.9%	0.3%	3.0%	2.0%	<b>100%</b>
<b>Removed Children</b>																
Children removed during period*	18	73	53	38	7	0	16	2,895	253	27	832	344	16	135	90	<b>4,797</b>
% Removed of Statewide	0.4%	1.5%	1.1%	0.8%	0.1%	0.0%	0.3%	60.4%	5.3%	0.6%	17.3%	7.2%	0.3%	2.8%	1.9%	<b>100%</b>
<b>Voluntary Placements (0-17 years)</b>																
Children removed during period*	18	73	53	38	7	0	16	2,895	253	27	832	344	16	135	90	<b>4,797</b>
Voluntary Placements	0	1	0	2	1	0	0	73	8	1	67	2	5	17	14	<b>191</b>
% of Voluntary Placements per removal	0.0%	1.4%	0.0%	5.3%	14.3%	0.0%	0.0%	2.5%	3.2%	3.7%	8.1%	0.6%	31.3%	12.6%	15.6%	<b>4.0%</b>
<b>Prior Removal Within Previous 12 Months</b>																
Children removed during period*	18	73	53	38	7	0	16	2,895	253	27	832	344	16	135	90	<b>4,797</b>
Children with prior removal in previous 12 months	1	2	3	4	0	0	0	136	15	0	66	24	0	7	4	<b>262</b>
% of children with prior removal within 12 months per removal	5.6%	2.7%	5.7%	10.5%	0.0%	0.0%	0.0%	4.7%	5.9%	0.0%	7.9%	7.0%	0.0%	5.2%	4.4%	<b>5.5%</b>
<b>Prior Removal Within Previous 13-24 Months</b>																
Children removed	18	73	53	38	7	0	16	2,895	253	27	832	344	16	135	90	<b>4,797</b>
Children with prior removal in previous 13 to 24 months	3	1	6	1	1	0	0	99	5	0	45	9	0	2	0	<b>172</b>
% of children with prior removal within 13 to 24 months per removal	16.7%	1.4%	11.3%	2.6%	14.3%	0.0%	0.0%	3.4%	2.0%	0.0%	5.4%	2.6%	0.0%	1.5%	0.0%	<b>3.6%</b>

# ARIZONA DEPARTMENT of CHILD SAFETY

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July 1, 2018 - December 31, 2018

Number and Percentage of Children in Out-of-Home Care				
	as of 12/31/2018		as of 6/30/2018	
	# of Children	% of Total	# of Children	% of Total
<b>AGE (20A)</b>				
<b>0 to 12 Months</b>	1,154	8.4%	1,154	8.0%
<b>12 to 36 Months</b>	2,012	14.6%	2,132	14.7%
<b>3 to 5</b>	2,302	16.7%	2,437	16.8%
<b>6 to 9</b>	2,471	17.9%	2,626	18.1%
<b>10 to 12</b>	1,739	12.6%	1,871	12.9%
<b>13 to 15</b>	1,790	13.0%	1,866	12.9%
<b>16 to 17</b>	1,523	11.1%	1,584	10.9%
<b>18 and Over</b>	791	5.7%	821	5.7%
<b>TOTAL OOH</b>	<b>13,782</b>	<b>100%</b>	<b>14,491</b>	<b>100%</b>
<b>ETHNICITY (20B)</b>				
<b>African American</b>	2,256	16.4%	2,360	16.3%
<b>American Indian</b>	1,160	8.4%	1,181	8.1%
<b>Asian</b>	145	1.1%	141	1.0%
<b>Hispanic</b>	4,629	33.6%	4,985	34.4%
<b>Caucasian</b>	4,664	33.8%	4,983	34.4%
<b>Other</b>	928	6.7%	841	5.8%
<b>TOTAL OOH</b>	<b>13,782</b>	<b>100%</b>	<b>14,491</b>	<b>100%</b>
<b>CASE PLAN GOAL (PERMANENCY GOAL) (20C)</b>				
<b>Return to Family</b>	7,221	52.5%	7,587	52.3%
<b>Live with Other Relatives</b>	248	1.8%	300	2.1%
<b>Adoption</b>	4,235	30.7%	4,613	31.8%
<b>Long Term Foster Care</b>	0	0.0%	23	0.1%
<b>Independent Living</b>	1,423	10.3%	1,084	7.5%
<b>Guardianship</b>	46	0.3%	55	0.4%
<b>Case Plan Goal being Developed</b>	609	4.4%	829	5.8%
<b>TOTAL OOH</b>	<b>13,782</b>	<b>100%</b>	<b>14,491</b>	<b>100%</b>
<b>LENGTH OF TIME IN CARE (20E)</b>				
<b>1 to 30 Days</b>	616	4.5%	678	4.7%
<b>31 Days to 12 Months</b>	6,194	44.9%	6,182	42.7%
<b>13 to 24 Months</b>	3,716	27.0%	4,189	28.9%
<b>More Than 24 Months</b>	3,256	23.6%	3,442	23.7%
<b>TOTAL OOH</b>	<b>13,782</b>	<b>100%</b>	<b>14,491</b>	<b>100%</b>
<b>Average Number of Placements</b>	3.0		4.0	
<b>Median</b>	2		3	
<b>Minimum Range</b>	1		1	
<b>Maximum Range<sup>8</sup></b>	58		58	

<sup>8</sup> Placement maximum includes any change in placement setting which includes each detention, hospitalization, and runaway episode.

# ARIZONA DEPARTMENT of CHILD SAFETY

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Number and Percentage of Children in Out-of-Home Care				
	as of 12/31/2018		as of 6/30/2018	
	# of Children	% of Total	# of Children	% of Total
<b>PRIMARY LEGAL STATUS (0 TO 17 YRS OLD) 20F</b>				
Adjudicated Dependent Only	5,138	39.6%	5,574	40.8%
Legally Free for Adoption	2,487	19.1%	1,506	11.0%
Temporary Custody	4,473	34.4%	4,207	30.8%
Partially Free for Adoption	169	1.3%	2,066	15.1%
Voluntary Placement <18 yo	35	0.3%	49	0.4%
Dually Adjudicated	3	0.0%	2	0.0%
Other	686	5.3%	266	1.9%
<b>TOTAL OOH</b>	<b>12,991</b>	<b>100%</b>	<b>13,670</b>	<b>100%</b>

	7/1/2018 through 12/31/2018		1/1/2018 through 6/30/2018	
<b>SHELTER or RECEIVING HOME &gt; 21 CONSECUTIVE DAYS BY AGE (16)</b>				
0 to 12 Months	0	0.0%	0	0.0%
12 to 36 Months	1	0.5%	3	0.8%
3 to 5 Years	8	3.8%	21	5.4%
6 to 9 Years	22	10.6%	32	8.3%
10 to 12 Years	18	8.6%	49	12.7%
13 to 15 Years	85	40.9%	147	38.1%
16 to 17 Years	70	33.7%	126	32.6%
18 Years and over	4	1.9%	8	2.1%
<b>Total OOH</b>	<b>208</b>	<b>100%</b>	<b>386</b>	<b>100%</b>

UNLICENSED KINSHIP HOMES (17)				
	as of 12/31/2018		as of 6/30/2018	
Unlicensed Kinship Homes	3,081		3,430	

LICENSED COMMUNITY & LICENSED KINSHIP HOMES (17)				
	as of 12/31/2018		as of 6/30/2018	
	# of FOSTER HOMES	BED SPACES <sup>10</sup>	# of FOSTER HOMES	BED SPACES <sup>10</sup>
Licensed Kinship Foster Homes with Out-Of-Home Child(ren) Placed <sup>9</sup>	487		473	
Licensed Kinship Foster Homes with NO Out-Of-Home Child(ren) Placed	348		415	
<b>Total Licensed Kinship Foster Homes</b>	<b>835</b>	1,671	<b>888</b>	1,859
Licensed Community Foster Homes	3,408	7,856	3,561	8,156
<b>Total Licensed Foster Homes</b>	<b>4,243</b>	9,527	<b>4,449</b>	10,015

<sup>9</sup> Includes the count of Licensed Kinship homes where there is at least one out-of-home child placed.

<sup>10</sup> Excludes homes with restricted beds, ICPC, and bed holds.

## ARIZONA DEPARTMENT of CHILD SAFETY

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PARENT / CHILD VISITATION				
	as of 12/31/2018		as of 6/30/2018	
	Number of Children	% of Total	# of Children	% of Total
<b>CHILDREN RECEIVING VISITATION BY DCS CHILD SAFETY SPECIALIST (19)</b>				
<b>Total OOH Population</b>	13,782		14,491	
<b>Children Receiving Visits *</b>	13,264	96.2%	13,931	96.1%
<b>Children Not Receiving Visits</b>	518	3.8%	560	3.9%
<b>PARENT(S) - GOAL of RETURN to PARENT - RECEIVING VISITATION BY DCS CHILD SAFETY SPECIALIST (21)</b>				
<b>% of Parents Receiving Visits</b>	60.8%		64.4%	
<b>LICENSED FOSTER HOMES RECEIVING VISITATION BY LICENSING AGENCY REPRESENTATIVE (18)</b>				
<b>Total Foster Homes</b>	4,243		4,449	
<b>Foster Homes Receiving Visits **</b>	2,858	67.4%	3,517	79.1%

\* Number and percentage of children receiving visitation In the last month of reporting period.

\*\* Number and percentage of foster homes receiving visitation in the last quarter of reporting period.

# ARIZONA DEPARTMENT of CHILD SAFETY

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TYPE OF OUT-OF-PLACEMENT, CATEGORIZED BY AGE (20D)										
as of 12/31/2018										
	RELATIVE	FAMILY FOSTER	GROUP HOME	INSTITUTION / RESIDENTIAL <sup>11</sup>	INDEPENDENT LIVING	RUNAWAY / ABSCONDED <sup>12</sup>	TRIAL HOME VISIT	NO IDENTIFIED PLACEMENT <sup>13</sup>	TOTAL	% OF TOTAL
<b>UNDER 1</b>	478	659	2	4	0	1	1	9	<b>1,154</b>	8.4%
<b>1</b>	518	554	4	0	0	7	1	9	<b>1,093</b>	7.9%
<b>2</b>	476	431	3	1	0	2	0	6	<b>919</b>	6.7%
<b>3</b>	408	397	5	4	0	4	0	5	<b>823</b>	6.0%
<b>4</b>	391	357	5	5	0	2	0	9	<b>769</b>	5.6%
<b>5</b>	357	332	10	4	0	4	0	3	<b>710</b>	5.2%
<b>6</b>	323	303	21	8	0	3	0	11	<b>669</b>	4.9%
<b>7</b>	299	249	16	6	0	1	1	9	<b>581</b>	4.2%
<b>8</b>	301	274	29	6	0	1	0	4	<b>615</b>	4.5%
<b>9</b>	281	270	37	13	0	0	0	5	<b>606</b>	4.4%
<b>10</b>	266	260	46	12	0	0	0	3	<b>587</b>	4.3%
<b>11</b>	255	213	69	15	0	2	0	2	<b>556</b>	3.9%
<b>12</b>	253	211	102	24	0	1	0	5	<b>596</b>	4.3%
<b>13</b>	187	198	108	57	0	7	1	6	<b>564</b>	4.0%
<b>14</b>	178	156	150	83	0	17	0	8	<b>592</b>	4.3%
<b>15</b>	150	148	180	103	0	36	2	15	<b>634</b>	4.6%
<b>16</b>	140	156	216	134	0	57	2	9	<b>714</b>	5.2%
<b>17</b>	147	146	268	126	1	96	0	25	<b>809</b>	5.9%
<b>18 &amp; Older</b>	22	92	154	47	454	4	0	18	<b>791</b>	5.7%
<b>TOTAL</b>	<b>5,430</b>	<b>5,406</b>	<b>1,425</b>	<b>652</b>	<b>455</b>	<b>245</b>	<b>8</b>	<b>161</b>	<b>13,782</b>	100%
<b>% of TOTAL</b>	39.4%	39.2%	10.3%	4.7%	3.3%	1.8%	0.1%	1.2%	100%	

<sup>11</sup> This category includes shelter, detention, and hospital placement types.

<sup>12</sup> This category includes children whose parents absconded with the child(ren) or were missing children who could not be located during the process of the investigation.

<sup>13</sup> When children do not have a placement identified in the CHILDS database, this is most often attributable to a lag in data entry or data errors. This data is updated on an ongoing basis through a continuous quality assurance process.



# ARIZONA DEPARTMENT of CHILD SAFETY

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TYPE OF OUT-OF-PLACEMENT, CATEGORIZED BY AGE (20D)										
as of 6/30/2018										
	RELATIVE	FAMILY FOSTER	GROUP HOME	INSTITUTION / RESIDENTIAL <sup>11</sup>	INDEPENDENT LIVING	RUNAWAY / ABSCONDED <sup>12</sup>	TRIAL HOME VISIT	NO IDENTIFIED PLACEMENT <sup>13</sup>	TOTAL	% OF TOTAL
<b>UNDER 1</b>	458	685	2	0	0	3	1	5	<b>1,154</b>	8.0%
<b>1</b>	527	642	7	2	0	2	0	3	<b>1,183</b>	8.2%
<b>2</b>	428	513	4	2	0	1	1	0	<b>949</b>	6.5%
<b>3</b>	383	478	3	0	0	3	2	5	<b>874</b>	6.0%
<b>4</b>	358	426	3	4	0	2	2	3	<b>798</b>	5.5%
<b>5</b>	328	418	12	4	0	1	0	2	<b>765</b>	5.3%
<b>6</b>	288	382	24	11	0	1	0	3	<b>709</b>	4.9%
<b>7</b>	292	304	20	5	0	0	1	3	<b>625</b>	4.3%
<b>8</b>	273	336	36	2	0	1	0	1	<b>649</b>	4.5%
<b>9</b>	277	301	52	8	0	0	1	4	<b>643</b>	4.4%
<b>10</b>	249	310	61	9	0	0	2	2	<b>633</b>	4.4%
<b>11</b>	254	279	90	18	0	0	0	4	<b>645</b>	4.5%
<b>12</b>	186	269	107	25	0	5	0	1	<b>593</b>	4.1%
<b>13</b>	180	218	152	42	0	9	2	2	<b>605</b>	4.2%
<b>14</b>	160	190	173	56	0	29	0	4	<b>612</b>	4.2%
<b>15</b>	152	177	192	89	0	37	0	2	<b>649</b>	4.5%
<b>16</b>	137	166	253	130	0	65	2	10	<b>763</b>	5.3%
<b>17</b>	118	158	304	120	0	112	2	7	<b>821</b>	5.6%
<b>18 &amp; Older</b>	25	117	170	41	455	1	3	9	<b>821</b>	5.6%
<b>TOTAL</b>	<b>5,073</b>	<b>6,369</b>	<b>1,665</b>	<b>568</b>	<b>455</b>	<b>272</b>	<b>19</b>	<b>70</b>	<b>14,491</b>	100%
<b>% of TOTAL</b>	35.0%	44.0%	11.5%	3.9%	3.1%	1.9%	0.1%	0.5%	100%	

<sup>11</sup> This category includes shelter, detention, and hospital placement types.

<sup>12</sup> This category includes children whose parents absconded with the child(ren) or were missing children who could not be located during the process of the investigation.

<sup>13</sup> When children do not have a placement identified in the CHILDS database, this is most often attributable to a lag in data entry or data errors. This data is updated on an ongoing basis through a continuous quality assurance process.

ARIZONA DEPARTMENT of CHILD SAFETY

CHILDREN EXITING OUT-OF-HOME CARE (22)																			
as of 12/31/2018																			
	Reunification		Living with Other		Adoption		Guardianship		Age of Majority		Transfer to Other Agency		Runaway		Death of Child		Statewide Total		
<b>AGE (22A)</b>																			
<b>0 to 12 Months</b>	119	5.2%	1	6.7%	19	1.0%	4	1.1%	0	0.0%	10	11.9%	0	0.0%	2	22.2%	<b>155</b>	3.0%	
<b>12 to 36 Months</b>	356	15.4%	2	13.3%	529	26.6%	24	6.3%	0	0.0%	15	17.8%	0	0.0%	1	11.1%	<b>927</b>	17.6%	
<b>3 to 5</b>	455	19.7%	2	13.3%	440	22.1%	47	12.4%	0	0.0%	14	16.7%	0	0.0%	0	0.0%	<b>958</b>	18.2%	
<b>6 to 9</b>	495	21.5%	3	20.0%	432	21.7%	78	20.6%	0	0.0%	12	14.3%	2	7.4%	1	11.1%	<b>1,023</b>	19.5%	
<b>10 to 12</b>	292	12.7%	3	20.0%	282	14.2%	72	19.0%	0	0.0%	6	7.1%	0	0.0%	2	22.2%	<b>657</b>	12.5%	
<b>13 to 15</b>	290	12.6%	1	6.7%	189	9.5%	84	22.3%	0	0.0%	12	14.3%	4	14.8%	1	11.1%	<b>581</b>	11.1%	
<b>16 to 17</b>	264	11.5%	3	20.0%	88	4.4%	66	17.5%	0	0.0%	12	14.3%	15	55.6%	1	11.1%	<b>449</b>	8.5%	
<b>18 and over</b>	32	1.4%	0	0.0%	11	0.5%	3	0.8%	448	100.0%	3	3.6%	6	22.2%	1	11.1%	<b>504</b>	9.6%	
<b>TOTAL EXITS</b>	<b>2,303</b>	<b>100%</b>	<b>15</b>	<b>100%</b>	<b>1,990</b>	<b>100%</b>	<b>378</b>	<b>100%</b>	<b>448</b>	<b>100%</b>	<b>84</b>	<b>100%</b>	<b>27</b>	<b>100%</b>	<b>9</b>	<b>100.0%</b>	<b>5,254</b>	<b>100%</b>	
<b>ETHNICITY (22B)</b>																			
<b>African American</b>	393	17.1%	3	20.0%	268	13.5%	39	10.3%	77	17.2%	11	13.1%	6	22.2%	1	11.1%	<b>798</b>	15.2%	
<b>American Indian</b>	172	7.5%	1	6.7%	134	6.7%	27	7.1%	25	5.6%	46	54.7%	2	7.4%	2	22.2%	<b>409</b>	7.8%	
<b>Asian</b>	25	1.1%	0	0.0%	15	0.8%	8	2.1%	5	1.1%	1	1.2%	1	3.7%	0	0.0%	<b>55</b>	1.0%	
<b>Hispanic</b>	726	31.5%	6	40.0%	698	35.1%	160	42.4%	152	33.9%	5	6.0%	14	51.9%	4	44.5%	<b>1,765</b>	33.6%	
<b>Caucasian</b>	827	35.9%	5	33.3%	753	37.8%	120	31.8%	180	40.2%	9	10.7%	4	14.8%	1	11.1%	<b>1,899</b>	36.2%	
<b>Other</b>	160	6.9%	0	0.0%	122	6.1%	24	6.3%	9	2.0%	12	14.3%	0	0.0%	1	11.1%	<b>328</b>	6.2%	
<b>TOTAL EXITS</b>	<b>2,303</b>	<b>100%</b>	<b>15</b>	<b>100%</b>	<b>1,990</b>	<b>100%</b>	<b>378</b>	<b>100%</b>	<b>448</b>	<b>100%</b>	<b>84</b>	<b>100%</b>	<b>27</b>	<b>100%</b>	<b>9</b>	<b>100%</b>	<b>5,254</b>	<b>100%</b>	
<b>NUMBER OF PLACEMENTS (22C)</b>																			
<b>One</b>	1,718	74.6%	13	86.6%	1,122	56.4%	312	82.5%	282	62.9%	63	75.0%	17	63.0%	6	66.7%	<b>3,533</b>	67.3%	
<b>Two</b>	451	19.6%	1	6.7%	665	33.4%	56	14.8%	103	23.0%	16	19.0%	5	18.5%	1	11.1%	<b>1,298</b>	24.7%	
<b>Three</b>	97	4.2%	0	0.0%	184	9.2%	7	1.9%	34	7.6%	2	2.4%	1	3.7%	1	11.1%	<b>326</b>	6.2%	
<b>Four</b>	19	0.8%	1	6.7%	19	1.0%	3	0.8%	14	3.1%	2	2.4%	4	14.8%	1	11.1%	<b>63</b>	1.2%	
<b>Five</b>	14	0.6%	0	0.0%	0	0.0%	0	0.0%	7	1.6%	1	1.2%	0	0.0%	0	0.0%	<b>22</b>	0.4%	
<b>More than Five</b>	4	0.2%	0	0.0%	0	0.0%	0	0.0%	8	1.8%	0	0.0%	0	0.0%	0	0.0%	<b>12</b>	0.2%	
<b>TOTAL EXITS</b>	<b>2,303</b>	<b>100%</b>	<b>15</b>	<b>100%</b>	<b>1,990</b>	<b>100%</b>	<b>378</b>	<b>100%</b>	<b>448</b>	<b>100%</b>	<b>84</b>	<b>100%</b>	<b>27</b>	<b>100%</b>	<b>9</b>	<b>100%</b>	<b>5,254</b>	<b>100%</b>	
<b>LENGTH OF TIME IN CARE (22D)</b>																			
<b>1 to 30 Days</b>	48	2.1%	1	6.7%	0	0.0%	2	0.5%	1	0.2%	2	2.4%	0	0.0%	0	0.0%	<b>54</b>	1.0%	
<b>31 Days to 12 Months</b>	1,241	53.8%	11	73.3%	53	2.7%	102	27.0%	50	11.2%	64	76.2%	17	63.0%	3	33.3%	<b>1,541</b>	29.3%	
<b>13 to 24 Months</b>	734	31.9%	3	20.0%	716	36.0%	183	48.4%	108	24.1%	7	8.3%	5	18.5%	2	22.2%	<b>1,758</b>	33.5%	
<b>More Than 12 Months</b>	280	12.2%	0	0.0%	1,221	61.3%	91	24.1%	289	64.5%	11	13.1%	5	18.5%	4	44.5%	<b>1,901</b>	36.2%	
<b>TOTAL EXITS</b>	<b>2,303</b>	<b>100%</b>	<b>15</b>	<b>100%</b>	<b>1,990</b>	<b>100%</b>	<b>378</b>	<b>100%</b>	<b>448</b>	<b>100%</b>	<b>84</b>	<b>100%</b>	<b>27</b>	<b>100%</b>	<b>9</b>	<b>100%</b>	<b>5,254</b>	<b>100%</b>	
<b>AVERAGE and MEDIAN (22D)</b>																			
	<b>Avg</b>	<b>Median</b>	<b>Avg</b>	<b>Median</b>	<b>Avg</b>	<b>Median</b>	<b>Avg</b>	<b>Median</b>	<b>Avg</b>	<b>Median</b>	<b>Avg</b>	<b>Median</b>	<b>Avg</b>	<b>Median</b>	<b>Avg</b>	<b>Median</b>	<b>Avg</b>	<b>Median</b>	
<b>By Age</b>	7.9	7	8.7	9	6.6	6	10.5	11	18.8	18	7.8	7	15.8	16	8.6	8	8.6	8	
<b>By # of Placements</b>	1.3	1	1.3	1	1.6	1	1.2	1	1.7	1	1.4	1	1.7	1	1.4	1	1.4	1	
<b>By Months of Time in Care</b>	12.4	10	5.8	3	28.7	26	18.3	17	38.9	34	9.0	5	14.1	10	27.1	22	21.2	19	

**ARIZONA DEPARTMENT of CHILD SAFETY**

<b>Number Of Children In An Open Or Active Child Safety Services Case Who Died As A Result Of Abuse as Categorized By The Custodial Relationship And County (29A-E)</b>																	
<b>as of 12/31/2018</b>																	
	APACHE	COCHISE	COCONINO	GILA	GRAHAM	GREENLEE	LA PAZ	MARICOPA	MOHAVE	NAVAJO	PIMA	PINAL	SANTA CRUZ	YAVAPAI	YUMA	STATEWIDE	% OF TOTAL
<b>BIOLOGICAL PARENT(S)</b>	0	0	0	0	0	0	0	1	0	0	0	0	0	0	0	1	100.0%
<b>OTHER</b>	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0.0%
<b>ADOPTIVE PARENT(S)</b>	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0.0%
<b>FOSTER CARE PARENT(S)</b>	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0.0%
<b>OTHER OUT-OF-HOME CARE PROVIDER</b>	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0.0%
<b>TOTAL</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1</b>	<b>100%</b>
<b>% OF TOTAL</b>	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	100.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	100%	

<b>Number Of Children In An Open Or Active Child Safety Services Case Who Died Due To Abuse as Allegedly Caused By An Adult Household Member Not Listed In The Above Table (30)</b>																	
<b>ADULT HOUSEHOLD MEMBER</b>	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0.0%

<b>Children Exiting Care For Reason Of Death By Cause Of Death, Placement Type At Time Of Death, And County <sup>14</sup> (28)</b>		
<b>County</b>	<b>Cause of death</b>	<b>Type of Placement of death</b>
MARICOPA	Autopsy Not Done	DDD FOSTER HOME
MARICOPA	Drug Overdose - Accidental	INDEPENDENT LIVING
MARICOPA	Unable to Determine (Medical Examiner)	MISSING CHILD
MARICOPA	Autopsy Not Done	DDD FOSTER HOME
MARICOPA	Drug Overdose - Accidental	RELATIVE PLACEMENT
MARICOPA	Pending Office of Medical Examiner Report	DDD FOSTER HOME
MARICOPA	Unable to Determine (Medical Examiner)	FAMILY FOSTER CARE
MARICOPA	Sudden Unexplained Infant Death	UNLICENSED REALATIVE
PINAL	Unable to Determine (Medical Examiner)	HOSPITAL

<sup>14</sup> Youth age 18 and over are not included as they are not in the legal custody of the Department.

The number of child maltreatment deaths presented in the Semi-Annual Report is not comparable to child maltreatment deaths reported on the website by the Arizona Department of Child Safety (ADCS).

- DCS posts information in accordance with A.R.S. § 8-807 on child fatalities due to abuse or neglect by the child’s parent, custodian or caregiver at: <https://dcs.az.gov/news/child-fatalities-near-fatalities-information-releases>.

- This information is posted when the information comes to DCS's attention and a final determination of the fatality due to abuse or neglect has been made by either a substantiated finding or specific criminal charges filed against a parent, guardian or caregiver for causing the fatality.

- The information that comes to DCS's attention and the determination of the fatality due to abuse or neglect may occur sometime after the actual incident for a number of reasons including a determination by a medical professional, a medical examiner, or a criminal child abuse arrest and charge of the perpetrator.

# ARIZONA DEPARTMENT of CHILD SAFETY

Semi-Annual Child Welfare Report

July 1, 2018 - December 31, 2018

7/1/2018 through 12/31/2018																	
	APACHE	COCHISE	COCONINO	GILA	GRAHAM	GREENLEE	LA PAZ	MARICOPA	MOHAVE	NAVAJO	PIMA	PINAL	SANTA CRUZ	YAVAPAI	YUMA	STATEWIDE	% OF TOTAL
<b>TPR Granted</b>	7	78	9	13	16	0	1	1,429	124	18	546	158	18	88	21	<b>2,526</b>	99.2%
<b>TPR Denied</b>	0	0	0	0	0	0	0	5	0	0	11	2	0	0	1	<b>19</b>	0.7%
<b>TPR Partial Granted/ Partial Denial</b>	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	<b>0</b>	0.0%
<b>TPR Withdrawn</b>	0	0	0	0	0	0	0	0	0	0	2	0	0	0	0	<b>2</b>	0.1%
<b>TOTAL</b>	<b>7</b>	<b>78</b>	<b>9</b>	<b>13</b>	<b>16</b>	<b>0</b>	<b>1</b>	<b>1,434</b>	<b>124</b>	<b>18</b>	<b>559</b>	<b>160</b>	<b>18</b>	<b>88</b>	<b>22</b>	<b>2,547</b>	100%
<b>% of TOTAL</b>	0.3%	3.1%	0.4%	0.5%	0.6%	0.0%	0.0%	56.2%	4.9%	0.7%	21.9%	6.3%	0.7%	3.5%	0.9%	100%	

**ARIZONA DEPARTMENT of CHILD SAFETY**

Semi-Annual Child Welfare Report

January 01, 2018 through June 30, 2018

<b>CHILDREN WITH A CASE PLAN GOAL OF ADOPTION</b>				
<b>as of 12/31/2018</b>				
	<b>Placed in Adoptive Home</b>		<b>Not Placed in Adoptive Home</b>	
	<b>#</b>	<b>% of Total</b>	<b>#</b>	<b>% of Total</b>
<b>AGE (24A &amp; 25A)</b>				
<b>0 to 12 Months</b>	205	8.3%	152	8.6%
<b>12 to 36 Months</b>	501	20.2%	285	16.1%
<b>3 to 5</b>	533	21.6%	297	16.8%
<b>6 to 9</b>	535	21.7%	372	21.1%
<b>10 to 12</b>	357	14.5%	300	17.0%
<b>13 to 15</b>	255	10.3%	274	15.5%
<b>16 to 17</b>	83	3.4%	83	4.7%
<b>18 and over</b>	0	0.0%	3	0.2%
<b>TOTAL EXITS</b>	<b>2,469</b>	<b>100%</b>	<b>1,766</b>	<b>100%</b>
<b>ETHNICITY (24B &amp; 25B)</b>				
<b>African American</b>	402	16.3%	330	18.7%
<b>American Indian</b>	199	8.1%	153	8.7%
<b>Asian</b>	18	0.7%	31	1.8%
<b>Hispanic</b>	830	33.6%	576	32.6%
<b>Caucasian</b>	836	33.8%	592	33.4%
<b>Other</b>	184	7.5%	84	4.8%
<b>TOTAL</b>	<b>2,469</b>	<b>100%</b>	<b>1,766</b>	<b>100%</b>
<b>AVERAGE LENGTH OF TIME IN OUT-OF-HOME CARE (24C &amp; 25C)</b>				
<b>Average Length</b>	5 years 2 months		5 years 1 month	
<b>LEGAL STATUS (24D &amp; 25E)</b>				
<b>Legally Free</b>	1,646	66.7%	851	48.2%
<b>Partially Free</b>	109	4.4%	75	4.2%
<b>Not Legally Free</b>	714	28.9%	840	47.6%
<b>TOTAL</b>	<b>2,469</b>	<b>100%</b>	<b>1,766</b>	<b>100%</b>
<b>LENGTH OF TIME FROM CHANGE OF CASE PLAN GOAL of ADOPTION to ADOPTIVE PLACEMENT (25D)</b>				
<b>Less than 1 month</b>	92	3.7%		
<b>1 to 3 months</b>	2,353	95.3%		
<b>3 to 6 months</b>	19	0.8%		
<b>6 to 12 months</b>	5	0.2%		
<b>1 to 2 years</b>	0	0.0%		
<b>2 to 3 years</b>	0	0.0%		
<b>3 or more years</b>	0	0.0%		
<b>TOTAL</b>	<b>2,469</b>	<b>100%</b>		
<b>MARTIAL STATUS OF ADOPTIVE PARENT(S) TO CHILD(REN) (25F)</b>				
<b>Married</b>	461	18.7%		
<b>Divorced</b>	44	1.8%		
<b>Single</b>	1,961	79.4%		
<b>Widowed</b>	3	0.1%		
<b>TOTAL</b>	<b>2,469</b>	<b>100%</b>		
<b>RELATIONSHIP OF ADOPTIVE PARENT(S) TO CHILD(REN) (25F)</b>				
<b>Relative</b>	444	54.7%		
<b>Non-Relative</b>	43	5.3%		
<b>Foster Parent</b>	325	40.0%		
<b>TOTAL</b>	<b>812</b>	<b>100.0%</b>		

# ARIZONA DEPARTMENT of CHILD SAFETY

Semi-Annual Child Welfare Report

July 1, 2018 - December 31, 2018

<b>CHILDREN WITH ADOPTIVE PLACEMENT DISRUPTION</b>		
7/1/2018 through 12/31/2018		
	#	% of Total
AGE (26A)		
0 to 12 Months	0	0.0%
12 to 36 Months	1	12.5%
3 to 5	0	0.0%
6 to 9	3	37.5%
10 to 12	2	25.0%
13 to 15	2	25.0%
16 to 17	0	0.0%
18 and over	0	0.0%
<b>TOTAL EXITS</b>	<b>8</b>	<b>100%</b>
ETHNICITY (26B)		
African American	1	12.5%
American Indian	1	12.5%
Asian	0	0.0%
Hispanic	1	12.5%
Caucasian	5	62.5%
Other	0	0.00%
<b>TOTAL</b>	<b>8</b>	<b>100%</b>
MARTIAL STATUS OF ADOPTIVE PARENT(S) TO CHILD(REN) (26D)		
Married	4	50.0%
Divorced	0	0.0%
Single	3	37.5%
Widowed	1	12.5%
<b>TOTAL</b>	<b>8</b>	<b>100%</b>
RELATIONSHIP OF ADOPTIVE PARENT(S) TO CHILD(REN) (26D)		
Relative	1	12.5%
Non-Relative	1	12.5%
Foster Parent	6	75.0%
<b>TOTAL</b>	<b>8</b>	<b>100%</b>
CAUSE OF DISRUPTION (26C)		
FAM REJECT CHLD	1	12.5%
FAMILY CRISIS	2	25.0%
LIC/CERT REVOKE	1	12.5%
NO COPE W/CHLD	3	37.5%
UNABLE TO BOND	1	12.5%
<b>TOTAL</b>	<b>8</b>	<b>100%</b>



# ARIZONA DEPARTMENT of CHILD SAFETY

Semi-Annual Child Welfare Report

July 1, 2018 - December 31, 2018

CHILDREN WHOSE ADOPTIONS WERE FINALIZED		
7/1/2018 through 12/31/2018		
	# of Children	% of Total
<b>MARTIAL STATUS OF ADOPTIVE PARENT(S) TO CHILD(REN) (27C)</b>		
Married	1,234	62.1%
Divorced	52	2.6%
Single	682	34.3%
Widowed	20	1.0%
<b>TOTAL</b>	<b>1,988</b>	<b>100%</b>
<b>RELATIONSHIP OF ADOPTIVE PARENT(S) TO CHILD(REN) (27C)</b>		
Relative	1,168	58.7%
Non-Relative	73	3.7%
Foster Parent	747	37.6%
<b>TOTAL</b>	<b>1,988</b>	<b>100%</b>
<b>AVERAGE LENGTH OF TIME IN OOH BEFORE ADOPTIVE PLACEMENT (27A)</b>		
Average Length	8 months	
Range Minimum	0 days	
Range Maximum	6 years 5 months	
<b>AVERAGE LENGTH OF TIME IN ADOPTIVE PLACEMENT BEFORE FINAL ADOPTION ORDER (27B)</b>		
Average Length	1 year 6 months	
Range Minimum	0 days	
Range Maximum	10 years 6 months	

ARIZONA DEPARTMENT of CHILD SAFETY

CASELOADS (B2, B4, B5, B6)										
as of 12/31/2018 <sup>16</sup>										
		Central	Pima	Northern	Southeastern	Southwestern	Central Office	OCWI	GH/FH	Total
Investigations	# of Reports	2,046	1,051	539	187	1,777		772	87	6,459
	Filled FTE	139	101	43	19	124		77	6	509
	Caseload per FTE	15	10	13	10	14		10	15	13
In-Home <sup>17</sup>	# of Children	1,556	643	297	66	1,497	0	20		4,079
	Filled FTE	42	25	9	3	41				120
	Caseload per FTE	37	26	33	22	37				34
Out-of-Home	# of Children	5,299	2,156	1,342	379	4,529	39	2	36	13,782
	Filled FTE	235	136	71	27	207				676
	Caseload per FTE	23	16	19	14	22				20

as of 6/30/2018 <sup>16</sup>										
		Central	Pima	Northern	Southeastern	Southwestern	Central Office	OCWI	GH/FH	Total
Investigations	# of Reports	1,728	942	599	324	1,610		581	87	5,871
	Filled FTE	131	93	49	13	119		67	10	482
	Caseload per FTE	13	10	12	25	14		9	9	12
In-Home <sup>17</sup>	# of Children	1,264	561	316	108	1,224	1	27		3,501
	Filled FTE	47	29	15	8	51				150
	Caseload per FTE	27	19	21	14	24				23
Out-of-Home	# of Children	5,786	2,317	1,215	392	4,663	86	3	29	14,491
	Filled FTE	168	169	49	24	160				570
	Caseload per FTE	34	14	25	16	29				25

<sup>16</sup> The methodology used to determine filled FTE and caseloads has been updated to align with the *Quarterly Progress Report on Reducing the Backlog, Filling FTE and Reducing Caseloads* which counts all open reports, not just new reports received in the reporting month.

**ARIZONA DEPARTMENT of CHILD SAFETY**

<b>DCS SPECIALISTS (B4 and B31)</b>								
as of 12/31/2018								
	Central	Pima	Northern	Southeastern	Southwestern	Hotline/CO <sup>22</sup>	Placement	TOTAL
<b>AUTHORIZED</b>	420	281	133	52	407	88	25	<b>1,406</b>
<b>CASE CARRYING/HOTLINE <sup>19</sup></b>	327	229	98	39	329	80	23	<b>1,125</b>
<b>TRAINING</b>	89	33	25	10	43	8	2	<b>210</b>
<b>TOTAL FILLED</b>	416	262	123	49	372	88	25	<b>1,335</b>
<b>VACANT</b>	4	19	10	3	35	0	0	<b>71</b>

<b>NEW HIRES (Specialist Only)</b>								
7/1/2018 through 12/31/2018								
	Central	Pima	Northern	Southeastern	Southwestern	Hotline	Placement	TOTAL
NEW HIRES TO STATE	75	32	22	12	48	8	0	<b>197</b>
TRANSFER FROM OTHER DCS REGION (2)	0	0	0	0	0	0	0	<b>0</b>
TRANSFER FROM ANOTHER STATE AGENCY	0	0	0	0	0	0	0	<b>0</b>
PROMOTION FROM WITHIN DCS <sup>20</sup>	0	0	0	0	0	0	0	<b>0</b>
OTHER	0	0	0	0	0	0	0	<b>0</b>
<b>TOTAL NEW HIRES</b>	<b>75</b>	<b>32</b>	<b>22</b>	<b>12</b>	<b>48</b>	<b>8</b>	<b>0</b>	<b>197</b>

<b>LEAVING (Specialist Only)</b>								
7/1/2018 through 12/31/2018								
	Central	Pima	Northern	Southeastern	Southwestern	Hotline	Placement	TOTAL
SEPARATION FROM STATE SERVICE	69	38	27	6	71	24	2	<b>237</b>
TRANSFERRED OUTSIDE DCS	0	0	0	0	0	0	0	<b>0</b>
TRANSFERRED TO ANOTHER DCS REGION <sup>20</sup>	0	0	0	0	0	0	0	<b>0</b>
PROMOTED WITHIN DCS <sup>20</sup>	0	0	0	0	0	0	0	<b>0</b>
OTHER <sup>20</sup>	0	0	0	0	0	0	0	<b>0</b>
<b>TOTAL LEAVING</b>	<b>69</b>	<b>38</b>	<b>27</b>	<b>6</b>	<b>71</b>	<b>24</b>	<b>2</b>	<b>237</b>

\* Pursuant to SB1518, turnover rates are now required to be reported on the *Monthly Operational and Outcome Report*.

<b>PROGRAM SUPERVISORS</b>								
as of 12/31/2018								
	Central	Pima	Northern	Southeastern	Southwestern	Hotline	Placement	TOTAL
AUTHORIZED	70	51	23	9	65	15	3	<b>236</b>
<b>FILLED</b>	63	43	23	8	59	25	5	<b>226</b>
VACANT	7	8	0	1	6	-10	-2	<b>10</b>

RATIO OF TOTAL SUPERVISOR POSITIONS TO TOTAL DCS SPECIALIST POSITIONS: 1:6

RATIO OF FILLED SUPERVISOR POSITIONS TO FILLED DCS SPECIALIST POSITIONS: 1:6

**FY 2020 TOTAL DCS ESTIMATED EXPENDITURES<sup>1/</sup>**

	Appropriated Funds							Expenditure Authority Funds						All Funds	
	GF	TANF	CCDF	Child Abuse Prevention	CPS Training	Risk Management Fund	Total Approp. Funds	Title IV-B CWS Part I	Title IV-B Part II	Title IV-E	Social Services Block Grant	AZ Lottery Funds	Title XIX		Other
FTE	1,643.2	539.7		1.0			2,183.9	13.7	13.1	680.1	26.1	12.5	93.5	34.2	3,057.1
Operating	57,815.1	16,958.5	-	-	-	-	74,773.6	1,125.0	111.2	33,943.2	-	-	8,801.9	692.6	109,953.0
Caseworker	36,278.1	30,050.1			207.1		66,535.3	5,561.5	467.4	20,209.6	5,463.2	-	-	-	92,773.8
Case Aides	2,496.0	-	-	-	-	-	2,496.0	-	-	577.7	-	-	-	-	3,073.7
Litigation	-	-	-	-	-	3,770.0	3,770.0	-	-	-	-	-	-	-	-
Backlog Privatization	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Retention Pay	1,707.0	-	-	-	-	-	1,707.0	-	-	-	-	-	-	-	1,707.0
Overtime	2,599.9	3,866.4	-	-	-	-	6,466.3	-	-	877.2	-	-	-	-	5,946.9
Records Retention	497.5	-	-	-	-	-	497.5	-	-	96.7	-	-	-	-	594.2
Inspections Bureau	1,330.5	550.7	-	-	-	-	1,881.2	-	-	449.1	-	-	-	150.0	2,480.3
General Counsel	155.9	-	-	-	-	-	155.9	-	-	-	-	-	-	-	155.9
Office of Child Welfare Investigations	9,531.0	-	-	-	-	-	9,531.0	-	-	102.0	-	-	-	-	9,633.0
Training Resources	150.0	-	-	-	-	-	150.0	-	-	9,000.0	-	-	-	-	9,150.0
Adoption Services	84,965.8	22,445.7		calvindcs			107,411.5		1,484.2	170,071.9				4,877.3	283,844.9
Permanent Guardianship	10,573.9	1,725.9					12,299.8								12,299.8
Independent Living Maintenance	2,969.3						2,969.3							1,169.9	4,139.2
Kinship Stipends	2,000.0	400.0					2,400.0	-	-	-	-	-	-	-	2,400.0
Emergency & Residential Placement	36,028.0	21,423.0					57,451.0			27,782.6	5,849.5				91,083.1
Foster Care Placement	23,187.5	6,973.1					30,160.6			21,441.6	-				51,602.2
Home Recruitment, Study and Supervision	19,980.8						19,980.8			12,772.8					32,753.6
Out-of-Home Support Services	48,512.1	34,340.0					82,852.1			15,342.6			36,852.8	4,625.5	139,673.0
In-HomeMitigation	7,794.0	13,911.2		700.0			22,405.2		4,353.1	-					26,758.3
Prevention Services	4,000.0						4,000.0					6,100.0		5,048.3	15,148.3
Child Care Subsidy	7,000.0		27,000.0				34,000.0			14,159.4					46,159.4
AG Special Line Item	18,646.0	99.7					18,745.7			5,228.3	1,423.8			125.0	25,522.8
<b>Total DCS</b>	<b>378,218.4</b>	<b>152,744.3</b>	<b>27,000.0</b>	<b>700.0</b>	<b>207.1</b>	<b>3,770.0</b>	<b>562,639.8</b>	<b>6,686.5</b>	<b>6,415.9</b>	<b>332,054.7</b>	<b>12,736.5</b>	<b>6,100.0</b>	<b>45,654.7</b>	<b>16,688.6</b>	<b>988,976.7</b>
Percent of Total	38.2%	15.4%	2.7%	0.1%	0.0%	0.4%	56.9%	0.7%	0.6%	33.6%	1.3%	0.6%	4.6%	1.7%	100.0%

1/ All expenditures are displayed in thousands.

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<b>TRAINING, EMPLOYMENT SATISFACTION, DEPENDENCIES</b>								
<b>TRAINING (B1)</b>								
	Success in meeting training requirements. (The DCS training academy is approximately 22 weeks.)							
	Jul 2016 - Dec 2016	Jan 2017 - Jun 2017	Jul 2017 - Dec 2017	Jan 2018 - Jun 2018	Jul 2018 - Dec 2018*	Jan 2019 - Jun 2019	Jul 2019 - Dec 2019	Jan 2020 - Jun 2020
<b>Enrolled at beginning of period</b>	334	347	374	331	275			
<b>Newly enrolled during period</b>	236	261	316	288	232			
<b>Graduated training during period</b>	220	229	342	340	250			
<b>Employment ended before completing</b>	3	5	17	4	5			
<b>Enrolled at end of period</b>	347	374	331	275	63			

\*Previous enrollment and graduation counts included individuals who completed training but had not submitted a required checklist. Beginning the reporting period of July 2018-December 2018, this is no longer used to determine enrollment.

<b>TRAINING (B1)</b>								
	Employee Rating for Specialists completing the training academy.							
	Jul 2016 - Dec 2016	Jan 2017 - Jun 2017	Jul 2017 - Dec 2017	Jan 2018 - Jun 2018	Jul 2018 - Dec 2018	Jan 2019 - Jun 2019	Jul 2019 - Dec 2019	Jan 2020 - Jun 2020
<b>Pre-Test cohort average</b>	n/a	n/a	n/a	51	57			
<b>Post-Test cohort average</b>	n/a	na	n/a	78	89			
<b>Satisfaction Rating</b>	4.62	4.38	4.26	3.42*	3.43*			

\*During the reporting period of January 2018-June 2018, Learning & Development (formerly Child Welfare Training Institute) changed their survey rating scale utilizing a 4-point scale instead of the previous 5-point scale. Therefore, any comparison of prior and current period satisfaction ratings must be mindful of this change. The Department began reporting the results of trainees pre and post test average scores in the last quarter of FY18 to better illustrate the effectiveness of training.

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EMPLOYEE ENGAGEMENT								
	Employee satisfaction (engagement) for employees in Department of Child Safety.							
	Jul 2016 - Dec 2016	Jan 2017 - Jun 2017	Jul 2017 - Dec 2017	Jan 2018 - Jun 2018	Jul 2018 - Dec 2018	Jan 2019 - Jun 2019	Jul 2019 - Dec 2019	Jan 2020 - Jun 2020
<b>Employee satisfaction rating for DCS employees</b>	2.30		2.30					

\*The Department participates in the ADOA employee engagement survey. In order to align with the Arizona Management System, effective June 2017, the Department will now report its results of the overall engagement ratio compared to the overall ratio of the state. Data for FY 2016 have been updated to include prior ratio results.

DEPENDENCIES								
	Percent of Original dependency cases where court denied or dismissed.							
	Jul 2016 - Dec 2016	Jan 2017 - Jun 2017	Jul 2017 - Dec 2017	Jan 2018 - Jun 2018	Jul 2018 - Dec 2018	Jan 2019 - Jun 2019	Jul 2019 - Dec 2019	Jan 2020 - Jun 2020
<b>Percent of original dependency cases court denied or dismissed.</b>	0.35%	0.40%	0.40%	0.30%	0.04%			

DEPENDENCIES								
	Percent of Office of Administrative Hearings (OAH) decisions where case findings are affirmed.							
	Jul 2016 - Dec 2016	Jan 2017 - Jun 2017	Jul 2016 - Dec 2017	Jan 2017 - Jun 2018	Jul 2016 - Dec 2018	Jan 2017 - Jun 2019	Jul 2016 - Dec 2019	Jan 2017 - Jun 2020
<b>Total Decisions</b>					37			
<b>Total Affirmed Findings</b>					23			
<b>Percent of OAH decisions where case findings are affirmed.</b>	95.00%	57.78%	85.72%	76.92% <sup>23</sup>	62.16%			

<sup>23</sup> Future reports will include total number of cases presented for OAH decision and number of case findings affirmed.



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## **TITLE IV-E WAIVER**

### **Expenditures for services allowed under the federal Title IV-E waiver including counseling, drug treatment, parenting classes, rent, furniture, car repairs, and food expenditures.**

The Department's initial Title IV-E Waiver program ended on December 31, 2008. In 2013, the Department began to develop a new Title IV-E Waiver application. The application was approved by the federal Children's Bureau, and the Department began developing the intervention demonstration project. In addition, the Department in partnership with Arizona State University developed the demonstration project evaluation plan. Both have also been approved by the Children's Bureau allowing the Department to begin implementation July 1, 2016. The IV-E Waiver is now known in Arizona as Fostering Sustainable Connections (FSC). Engaging families is a key component for strong, healthy children. The Department is committed to helping build family support systems that keep children safe and nurtured by connecting them with caring adults who will engage in meaningful and lasting relationships. Furthermore, FSC is committed to reducing the number of children currently living in group homes and shelter care, in addition to reducing the length of time they spend in these facilities. During this reporting period, no expenditures have been incurred for the provision of services.

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## **FAITH-BASED ORGANIZATIONS**

**Information on the level of participation of faith-based organizations for providing services for families and foster homes, and what is being done to encourage these organizations to participate.**

### • **Arizona 1.27**

Arizona 1.27 is a network of churches that offers foster parent courses, training for potential foster parents and events. This organization also partners with CarePortal to help implement the CarePortal program.

### • **CarePortal**

CarePortal is an organization that facilitates a network of churches who help to provide services and tangible goods for families involved with DCS. The program has been very successful in Pima, Maricopa and Yuma Counties.

**Participating churches include:** A Praying Church, Agape Christian International, Ascension Lutheran, Bethel Community Baptist, Calvary Chapel Yuma, Campbell Community, Canyon Bible, Carefree Church, Catalina Foothills Church, Central Christian, Centro Cristiano Agua Viva, Champion Christian, Christ Church of Flagstaff, Christ Community, Christ Lutheran, Christ Presbyterian, Christ the Redeemer, Christ's Community, Church for the City, Church of God for the Nations, ConnectionPointe, CrossRoads Church of the Nazarene, Crosswalk, Crosswalk Midtown, Desert Hope Lutheran, Desert Skies United Methodist, Desert Springs Community, Desert View Bible, Elements City, Evangelical Free Church of Green Valley, Evangelical Free Church of Green Valley Tucson, First Assembly of God Yuma, First Assembly of God Tucson, First Baptist Church Tempe, First Christian, First Free Will Baptist, First Institutional Baptist Tucson, First Presbyterian Church Yuma, First Southern Baptist Avondale, First United Methodist, Fusion Yuma, Good News Community, Grace Bible Fellowship, Grace Community, Grace Community Covenant, Harvest Bible Chapel Flagstaff, Hillsong Phoenix, Hope City, Iglesia Luterana San Juan Bautista, Illuminate Community, ImagiNations, Impact, Journey Church Yuma, Journey Church Peoria, Living Hope, Living Water Ministries, Living Word Bible, McDowell Mountain Community, Mesa First Church of the Nazarene, Midvale Christian Center, Missio Dei Community, Mt. Zion Lutheran, New City Church, New Life Bible Fellowship, New Life Community Tucson, New Life Community Peoria, North Ridge Community, Northwest Community Friends, Oasis Community, One Tribe, Palm Valley, Pantano Christian, Phoenix Renovation Nazarene, Pilgrim Rest, Prescott Heights, Pure Heart, Redemption (Avondale, Flagstaff, Tucson, Phoenix, Tempe), Saguaro Buttes Community, Saguaro Canyon Evangelical Free, Sahuarita House of Worship, St. Patrick Catholic Community, Scottsdale Bible, Serenity Baptist, Sierra Vista Presbyterian, Siloam Christian, St. Luke's Lutheran, St. Peter's Episcopal, St. Pius X, Stone Ridge Baptist, Streams, Sun Valley (East Mesa & Gilbert), Ten40, The Bridge (East & West), The Commons, The Journey, The Oasis in Tucson, The Rock (Yuma & Sahuarita), The Salvation Army, The Spring, The Vineyard, Truth Tabernacle, Vail Christian, Verde Community, Verde Valley Christian, Vertical Church, Via Church, Victory Worship Center, Vineyard City, Wellspring, Without Walls, World Harvest, Yarmouth House, Yuma 7th Day Adventist

### • **Faith Council**

The Faith Council is a statewide network of faith-based, community and government organizations. This group continues to be a great source of collaboration for the Department of Child Safety and faith-based partners.

### • **Feed My Starving Children (FMSC)**

FMSC hosted an event where thousands of meals were packed for hungry children around the world. 500 DCS staff members and foster parents worked side-by-side to pack the meals. Snacks were provided, and

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volunteers set up carnival games for the children in attendance.

- **Grand Canyon University (GCU)**

Our partnership with GCU has benefitted our foster families in many ways. They continue to supply tickets for various events, including men's basketball games and plays.

- **OCJ Kids**

OCJ Kids has several programs which provide mentoring for children in care, as well as pajamas, personal care kits, kinship kits, cowboy camps and more.

- **Phoenix Rescue Mission**

Phoenix Rescue Mission donated backpacks with school supplies for children in foster care during back-to-school season, as well as turkeys and food boxes for some of our families at Thanksgiving.

- **Royal Family Kids Camp**

Royal Family Kids Camp sponsored 12 camp scholarships for children in foster care to attend a week-long summer camp.

- **Seventh Day Adventist Church (Apache Junction)**

Throughout the year, a women's group from the Seventh Day Adventist Church in Apache Junction puts together "Bags of Love." Each handmade bag contains personal care products and a quilt. The bags are given out to children entering foster care. The church has donated dozens of Bags of Love.

- **Skyway Church**

Skyway Church participated in our Giving Tree program, providing holiday gifts for 50 children in foster care.